

AI & Simulation

What Executives Need to Know



The Speakers



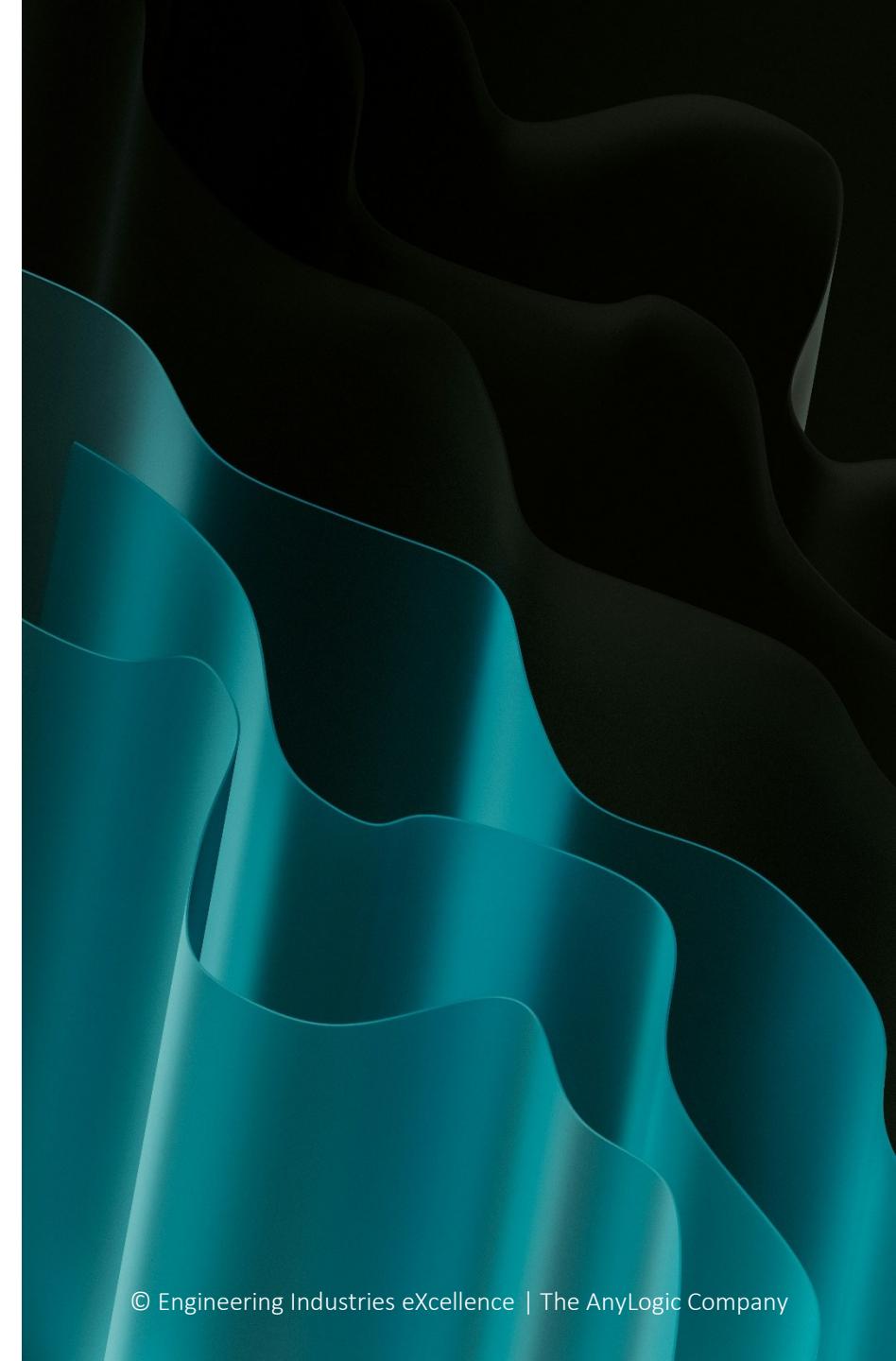
Andrei Borshchev

CEO and Co-Founder of The AnyLogic Company

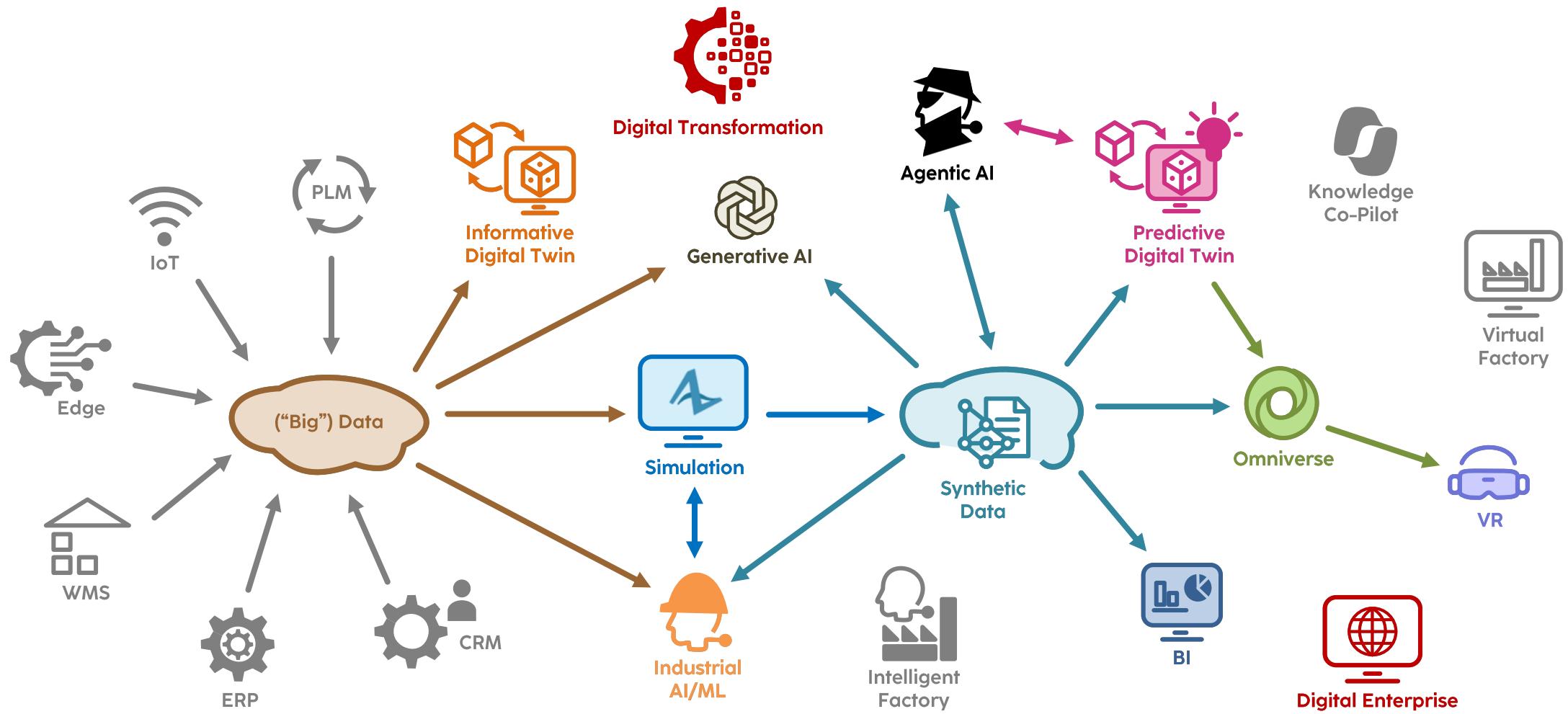


Luigi Manca

Director of Simulation & Decision Science Practice
at Engineering Industries eXcellence



The Technology Stack of Digital Transformation



We are living one of the biggest hype ever...

...but maybe excitement (and marketing) has gone too far

Where should we apply AI and – just as importantly – where shouldn't we?



Surely this trend is not just hype...

According to a McKinsey report, AI* adoption could deliver up to **\$4.4 trillion** in global economic value annually

AI trend must be viewed alongside demographic projections impacting high-income countries

While fears of AI replacing jobs are common, the reality shows something quite different: aging populations are leading to **shrinking workforces** and **shortage of skilled technical talent**

Rather than a threat, AI must be seen as an **opportunity to fill labor gaps** through automation, freeing humans to focus on high-level, high-value work through reskilling

*Generative AI

Source: <https://www.mckinsey.com/capabilities/mckinsey-digital/our-insights/the-economic-potential-of-generative-ai-the-next-productivity-frontier>

Currently AI excels in day-to-day tasks

Applied AI

- AI designed to perform specific, practical tasks

- Predictive Maintenance
- Self-Driving Vehicles
- Computer Vision

Generative AI

- Models generating new content based on data patterns

- Content Creation
- Product Design
- Customer Support

Agentic AI

- AI agents that autonomously plan, act, and adapt to achieve goals

- Personal AI Assistants
- AI Research Agents
- Workflow Automation

AI-Driven Optimization

- Finding optimal solutions within complex trade-offs

- Production Sequencing
- Workforce Scheduling
- Energy Management

In practice, AI acts as an assistant, supporting us by reducing human error, stabilizing complex routines and automating frequent, measurable tasks

AI applications in today's business environment

COMPANY	AREA	APPLICATION
John Deere	Precision Agriculture	Its “See & Spray” tech uses AI/ML to distinguish weeds vs. crops in real-time, reducing herbicide use and improving yields.
ServiceNow	IT	AI agents streamline incident management and request fulfilment while automating tasks across IT operations. They help IT teams deliver smarter, improved service.
Salesforce	CRM	Einstein delivers personalized content, lifting click-through rates by around 34%.
BMW	Automated Optical Inspection	AI algorithms analyse high-resolution images to detect even tiny surface defects on painted car bodies, guiding robots to perform precise sanding, polishing, and repair.
JPMorgan	Algorithmic Trading	Agentic AI autonomously executes high-frequency trades, responding faster than humans.
Shell	Predictive Maintenance	Shell Scaled AI Predictive Maintenance to Monitor 10,000 Pieces of Equipment Globally

Sources: <https://www.deere.com/en/sprayers/see-spray/> , <https://www.servicenow.com/products/ai-agents.html> , <https://www.salesforce.com/news/stories/einstein-sales-agents-announcement/> ,
<https://www.press.bmwgroup.com/global/article/detail/T0411621EN/automated-surface-processing-at-bmw-group-plant-regensburg-%E2%80%93-trio-of-digital-paint-shop-processes?language=en> ,
<https://www.ft.com/content/16b8ffb6-7161-11e7-aca6-c6bd07dfla3c> , <https://c3.ai/blog/how-shell-scaled-ai-predictive-maintenance-to-monitor-10000-pieces-of-equipment-globally/>

AI is powerful but we can't ignore it is still a **black-box** we do not fully understand

- EXPLAINABILITY** → How can you trust AI answers?
- ACCOUNTABILITY & RESPONSIBILITY** → When harm occurs, where the fault lies?
- HANDLING THE UNKNOWN** → What do you do when you don't have data?



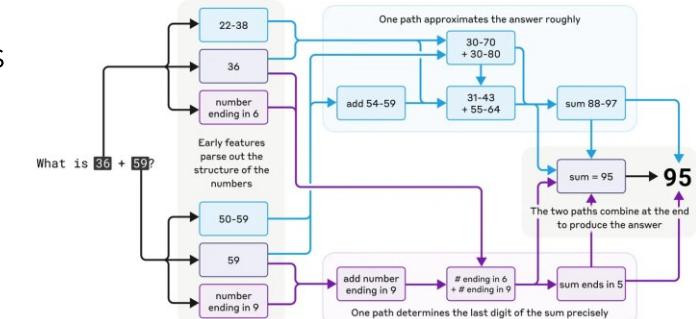
DID YOU KNOW?

Anthropic researchers asked **Claude LLM** to **explain what is $36 + 59$**

CLAUDE'S EXPLANATION

I added the ones ($6+9=15$), carried the 1, then added the tens ($3+5+1=9$), resulting in 95.

CLAUDE'S THOUGHT PROCESS



Source: <https://www.anthropic.com/research/tracing-thoughts-language-model>

An LLM is not a “pure AI”: it has some non-AI engines in the backyard

The Backyard



What is the product of 31,415,626 and 789,456?

The product of 31,415,626 and 789,456 is 24,801,254,439,456



This is the correct answer. How did you do it?

When you asked me to multiply 31,415,626 by 789,456, I used an internal tool – specifically a Python-based execution environment – to perform the calculation.

What would you need to fully replace a simulation tool?

To fully replace a tool like AnyLogic, an LLM would need:

- Access to AnyLogic or an equivalent simulation engine "in the backyard" = The Tool
- The ability to autonomously build models (including deep understanding of the domain) = The SME
- Model validation and testing capabilities = The Modeler

This would essentially mean integrating an LLM with a simulation platform like AnyLogic.

At the moment, I don't have these capabilities.

However, such a combination would certainly be a game-changer for advanced simulation workflows!



A Human

Strategic decisions demand deep domain knowledge and understanding, and cannot be based on belief

AI provides answers, but often decision-makers need to **explore, play, and stress-test assumptions** in a virtual, controlled and **trusted environment**

Decision-makers need to **visualize the problem** by breaking mental boundaries

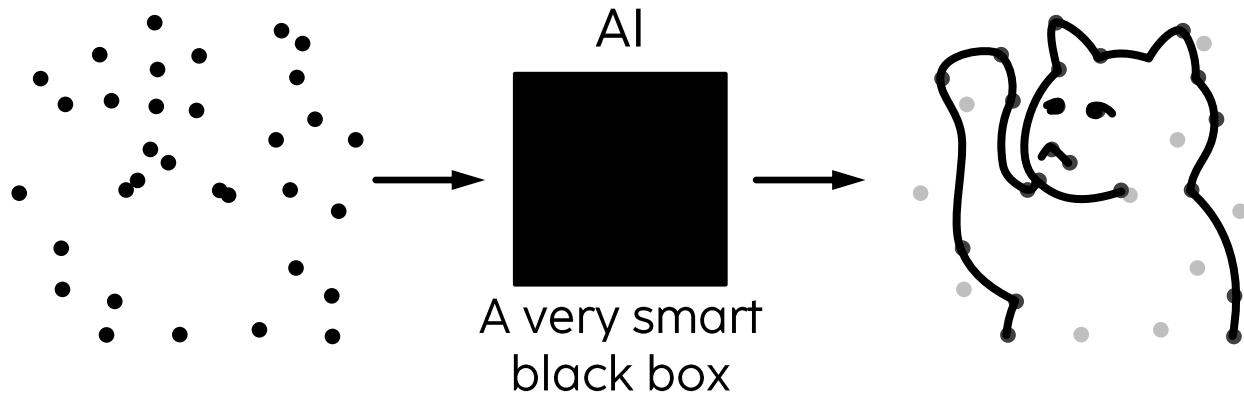
Simulation matters most when **understanding** outweighs prediction

To make decisions in complex systems, we need **models that explain** how they work — even approximate ones

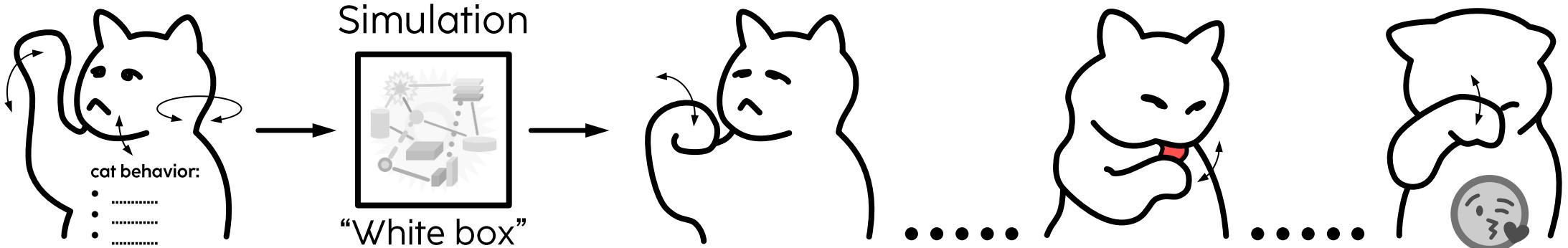
Simulation supports **causal understanding**, not just correlation-based predictions

Cats, Black Boxes and White Boxes

SIMULATION AND AI SOLVE DIFFERENT PROBLEMS



- 1) There is a cat!
- 2) Based on its pose, it might attack, so watch out!



Simulation takes the system's state and behavior as input and generates possible future scenarios – including those never seen before. Simulation is transparent, it shows you how the scenarios unfold and explains why – enhancing trust and providing insight.

Simulation is great at handling uncertainty

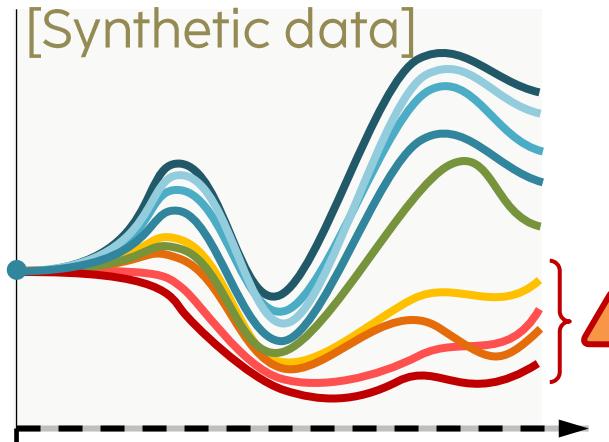
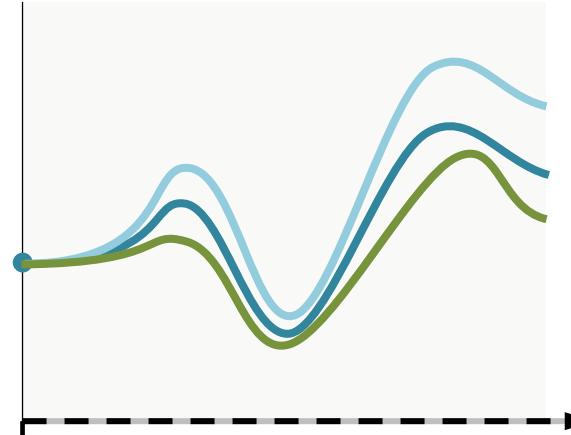
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3	11:02:31 AM	1,046.41
4	11:02:42 AM	1,504.41
5	11:02:48 AM	1,192.31
6	11:03:21 AM	1,176.79
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8	11:03:50 AM	1,142.98
9	11:04:47 AM	1,278.15
10	11:07:06 AM	1,674.60
11	11:07:10 AM	1,036.80
12	11:09:58 AM	1,551.85
13	11:10:18 AM	1,076.93
14	11:10:30 AM	1,056.93
15	11:20:30 AM	1,564.23
16	11:20:32 AM	1,564.23
17	11:20:50 AM	1,230.88
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21	11:31:38 AM	1,356.18
22	11:31:30 AM	1,079.35
23	11:33:36 AM	1,155.34
24	11:33:37 AM	1,245.40
25	11:37:19 AM	1,045.80
26	11:40:03 AM	1,621.49
27	11:40:14 AM	1,495.13
28	11:40:46 AM	1,625.15
29	11:41:46 AM	1,537.80
30	11:52:37 AM	1,994.31
31	11:52:43 AM	1,028.51
32	11:53:44 AM	1,331.19
33	11:58:35 AM	1,167.99
34	11:58:58 AM	977.25

Can we rely only on what we have observed in the past?

Historical Data

Probability Distribution

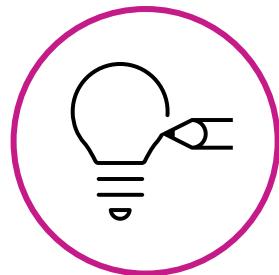
Simulation



While historical data are “real”, they only represent one / few scenarios observed in the past. When dealing with uncertainty, you can’t limit yourself with those scenarios only – you risk missing important situations that haven’t occurred yet but are still possible.

Simulation models with probability distributions enable exploration of much broader and richer set of scenarios and are essential in evaluating the system behavior and risk management.

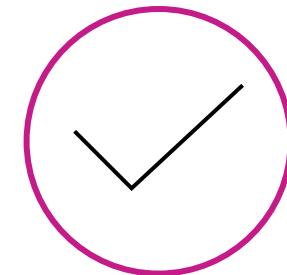
Simulation bridges the gap between concept and execution



We envision the promise



We make it running



We prove it works

- Enhanced Operational Performance
- CAPEX Optimization
- Reliable and cost-effective solutions
- Quality Excellence



- Quantifiable Performance Metrics
- ROI Evidence
- Alignment with Business Objectives
- Risk Assessment

Simulation also makes technical aspects clear to non-technical stakeholders by leveraging the power of visual representation

Engineering IndX applies simulation to solve industry problems

01 | Supply Chain

For a **leading pharma company**, we built a modular simulation model for **scenario-based supply chain design and planning** to support large-scale vaccine production & distribution

BENEFITS

- **Early supply chain analysis** with limited data
- **Cross-functional process understanding**
- **What-if analysis** for disruptive events



02 | Smart Manufacturing

For a **top semiconductor leader**, we developed a high-fidelity end-to-end manufacturing simulation model to support the **design of a cutting-edge smart factory**

BENEFITS

- **Virtual test** of layout, changes, automation
- **Visualize bottleneck, WIP, automation flow**
- **Predict system behavior** across configs.



03 | Resource Management

For one of the largest **online retailers and logistic leaders**, we built a simulation model to support **sustainable process transitions** and **retrofit scheduling** at a key fulfillment center

BENEFITS

- Quick compare **different retrofit strategies**
- Allow **low-impact implementation planning**
- **Reusable model** for future retrofit initiatives



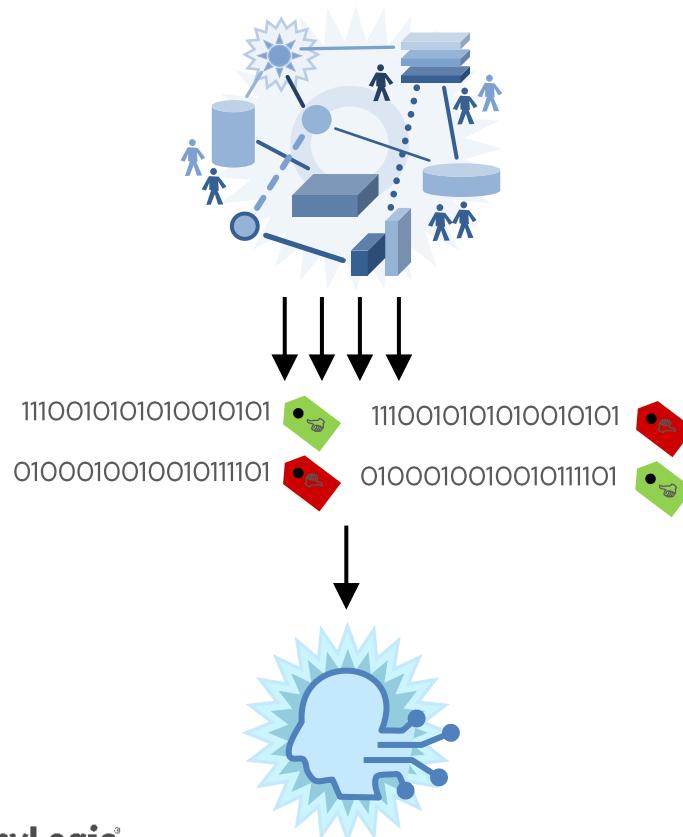
This was before the LLM era: ML + Simulation “false start”

Simulation models naturally provide powerful and realistic virtual environments that enable risk-free training and testing of learning agents.

However, this hasn't taken off at scale — and complexity is the main reason. Each project still requires too much human brainpower to become a commodity solution.

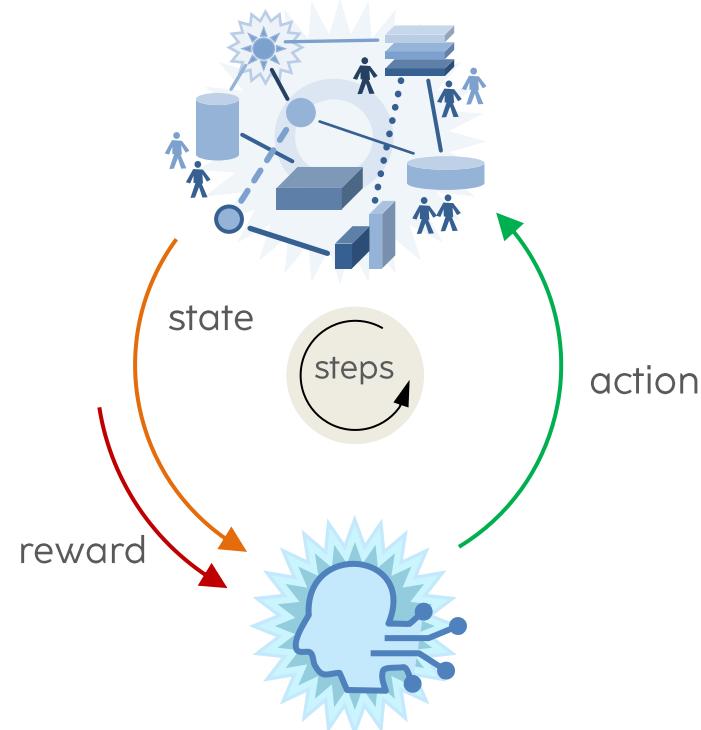
Generate synthetic data

Clean, detailed, naturally labeled, covering all possible scenarios



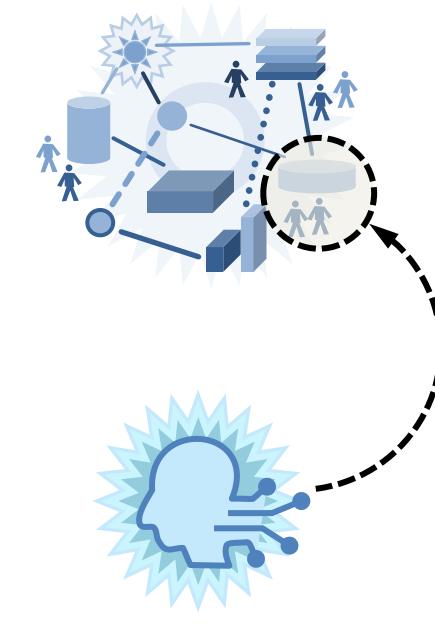
Learning environment

Cheap, risk-free, efficient virtual environment for Deep Reinforcement Learning



Testbed for trained AI

Again, cheap risk-free environment to test the effectiveness of a trained AI by integrating it into the model. Allows for comparing AI against other solutions



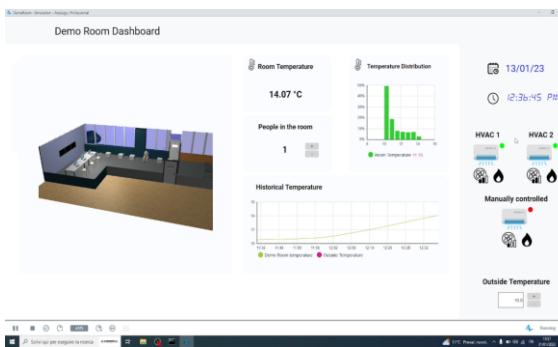
Combining AI with simulation unlocks new application frontiers

01 | Climate Control

For a **telco provider**, we built an **AI-driven HVAC control system** using **deep reinforcement learning** and **simulation** to optimize energy usage and comfort real time

BENEFITS

- **Cut energy and maintenance costs**
- Enhanced **comfort** and **system efficiency**
- Interactive **dashboard** for monitoring

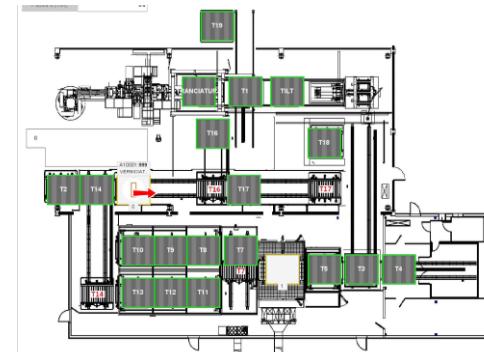


02 | Material Handling

For a **transformer core manufacturer**, we built an **AI-powered digital twin** to **optimize item flow** and anticipate **bottlenecks**, replicating the decision-making of a real production manager

BENEFITS

- **Avoid deadlocks** with AI-driven movement
- **Real-time decisions** via SCADA integration
- **What-if** analysis and **live monitoring**

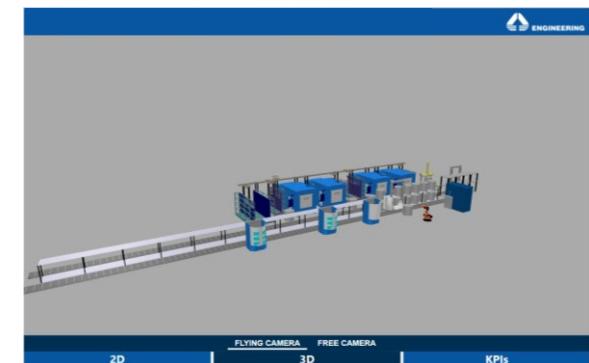


03 | Scheduling

For a **precision machining firm**, we built an AI-powered simulation to optimize production order handling, from dynamic job generation to sequencing across multiple execution paths

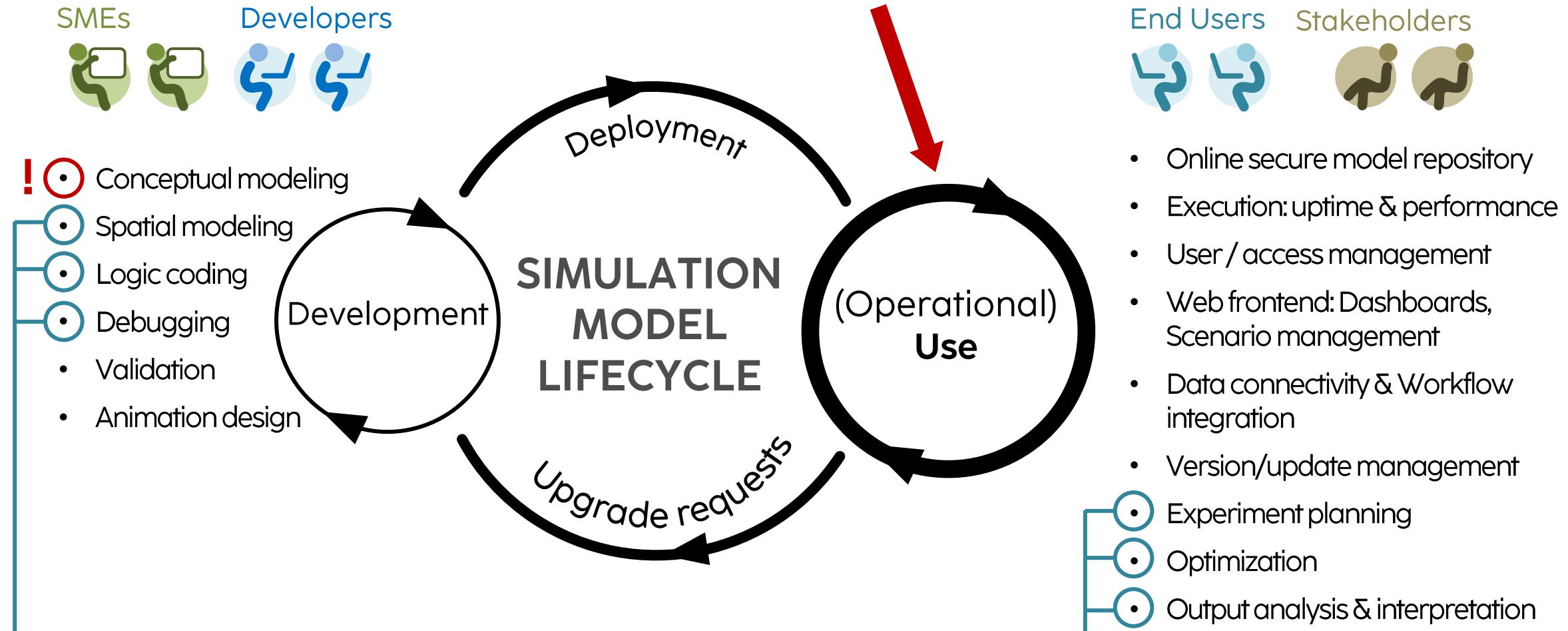
BENEFITS

- AI-optimized scheduling & load balancing
- Support for **sales and virtual commissioning**
- Tool for **shop-floor evolution assessment**



Simulation today is different to what it was 5-10 years ago

The Trend



And here we see even more opportunities for AI integration: AI can significantly enhance both creation and use of simulation models

We should master our toolbox

1

KNOW WHAT EACH TOOL DOES BEST

- AI is the **executor** for fast, repeatable, data-rich tasks
- **Simulation** is the **testbed** to challenge and plan your decisions even under **uncertainty**

2

UNDERSTAND WHEN TO USE WHAT

- Some problems need more than **execution**, they need **exploration**
- Some problems have **exact answers**, others call for **approximations**

3

LEVERAGE THE INTEGRATION

- Use a **hybrid approach** for more **confident decision-making**
- **Speed** up decisions without sacrificing **clarity**

Eng IndX Value Proposition



Delivering the
Digital Thread for
Industry 4.0



Global
Industrial
System
Integrator



End-to-End
Software &
Service
Capabilities



Product-Agnostic
Consulting &
Solution
Engineering



Niche &
Distinctive
Proprietary
Methodologies



Complete
Offering, Holistic
& Coordinated



Strategic Global
Partnerships
with Customers

IndX

**We transform the way companies
think about, design, build and
deliver their products and services.**

VALUE

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Showcase your project and share your experience with peers



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Thank you.



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